



ENRICO GUARINI

Department of Business and Law

University of Milano - Bicocca

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CURRENT POSITION

Associate Professor in Business Administration and Management. University of Milano-Bicocca, Department of Business and Law (since March 2017)

VISITING POSITIONS (SHORT STAYS)

University of Technology Sydney, Institute of Public Policy and Governance (2019)

Polytechnic Institute of Cávado and Ave, School of Management (2013)

Bethlehem University, Institute for Community Partnership (2007)

University of Malta, Faculty of Health Sciences (1999)

RESEARCH AND TEACHING INTERESTS

Public Management, Financial Management, Accounting, Performance Management, Local Governance

EDUCATION

PhD in Economia Aziendale (Business Administration & Management). Bocconi University – jointly awarded with the University of Bergamo, University of Parma, University of Pavia, University of Torino (1997)

MSc and BSc (*Laurea*) in Economia Aziendale (Business Administration & Management) (*summa cum laude*) – Bocconi University, 1992, Bocconi Graduate Merit Award 1992, Centro Studi Finanziari Tommaso Pesce-Prize for the Best Dissertation in Milan's Universities Faculty of Economics, 1992

ACADEMIC EXPERIENCE

Associate Professor in Business Administration and Management. University of Milano-Bicocca, Department of Business and Law, March 2017-

Assistant Professor, Business Administration and Management, University of Milano-Bicocca – Department of Business Administration, Finance, Management & Law, 2006 (April)-2017 (February)

Lecturer at University of Modena & Reggio Emilia – Business Administration & Management, 2001-2004

Lecturer at Bocconi University – Public Management, Management Control in Public Administration, 1999-2005

Research Fellow in Healthcare Management at CeRGAS (Centre for Research on Healthcare Management), Bocconi University, 1992-1999

PUBLICATIONS

New Development: Embedding the SDGs in city strategic planning and management (with Elis Mori and Elena Zuffada), *Public Money & Management*, DOI: [10.1080/09540962.2021.1885820](https://doi.org/10.1080/09540962.2021.1885820), Online First, 23 February 2021

Academic logics in changing performance measurement systems: An exploration in a university setting (with Francesca Magli and Andrea Francesconi), *Qualitative Research in Accounting & Management*, 17(1): 109-142, DOI: [10.1108/QRAM-06-2019-0076](https://doi.org/10.1108/QRAM-06-2019-0076), (2020)

How do governments cope with austerity? The roles of accounting in shaping governmental financial resilience (with Carmela Barbera and Ileana Steccolini), *Accounting, Auditing & Accountability Journal*, Ahead-of-print, DOI: [10.1108/AAAJ-11-2018-3739](https://doi.org/10.1108/AAAJ-11-2018-3739), (2020)

Distorsioni nel sistema di accountability delle università: analisi di un caso (with Andrea Francesconi and Francesca Magli), [Distortions in universities' accountability: a case analysis], *Management Control*, 1 (2020)

Equilibri di bilancio e performance management: quali sistemi informativi per la governance delle aziende pubbliche di servizi abitativi? [Balanced budgets and performance management: accounting information systems for the governance of social housing organizations] (with Silvia Rota), in G. Fosti, E. Perobelli, R. Saporito (eds), *Il valore pubblico delle Aziende Casa. Logiche di public management per il settore dell'ERP* [The public value of Social Housing Organizations. Public management for social housing] (pp. 53-74), Egea (2020)

Innovation in financial governance reform: for better or for worse? (with Anna Francesca Pattaro), *International Public Management Review*, 19(1), (2019): <http://journals.sfu.ca/ipmr/index.php/ipmr/article/view/344/333>

Facilitating co-production in public services: management implications from a systematic literature review (with Mariafrancesca Sicilia, Alessandro Sancino, Tina Nabatchi). *Public Money & Management* 39(4), pp. 233-240 (2019)

The role of budgetary rules in multi-level governments (with Anna Francesca Pattaro), in Caruana J. et al. (eds), *Financial sustainability of public sector entities (2019)*, Palgrave Macmillan, 2019

Enacting accountability: The case of the Asili di Carità, 1913-1926, (with Suki Sian, Francesca Magli and Alberto Nobolo). *Accounting History* (2019) <https://doi.org/10.1177/1032373219845918>

Il sistema di programmazione e controllo nelle amministrazioni regionali: il caso Regione Lombardia (with Manuela Giaretta), [Management control in regional governments: the case of Lombardy Region] *Azienda Pubblica*, 4/2018.

Armonizzazione contabile ed equilibri di bilancio negli enti locali: principi e modelli di riferimento nel contesto europeo [Accounting harmonisation and budgetary rules in local governments: a comparative analysis in Europe], in Manes Rossi F., Caperchione, E. (2019), *L'armonizzazione contabile nelle pubbliche amministrazioni in una prospettiva internazionale* [Comparative international accounting harmonisation in the public sector] Milano: Franco Angeli, 2018

Accounting for community building: the municipal amalgamation of Milan (1873-1876) (with Francesca Magli and Alberto Nobolo). *Accounting History Review* (2018), 28(1-2):5-30

Performance-based funding and internal resource allocation: The case of Italian Universities (with Andrea

- Francesconi), in **Outcome-based performance management in the public sector**, Borgonovi, E., Anessi-Pessina, E., Bianchi, C. (eds), pp. 289-306, Springer International Publishing, 2018
- Quanto valgono le società ICT in-house [The value of governmental inhouse-IT companies] (in Italian) (with Paolo Pasini and Roberti Soj), **Economia & Management** (2017), 5-6:75-80
- Microbiology Managers: Managerial Training in the Rltrain Project (with Paterson Russell, Nelson Lima, Cath Brooksbank, Markus Pasterk, Marialuisa Lavitrano), **Trends in Microbiology**, (2017), 25(6):425-428
- Performance-based funding e sistemi di allocazione delle risorse ai dipartimenti: prime evidenze nelle università italiane (with Andrea Francesconi), **Management Control** (2017), 1:113-134
- Fiscal responsibility and multi-level governance: bridging the gap between policy and management (with Anna Francesca Pattaro), in E. Schoburgh, & R. Ryan (Eds.). **Handbook of Research on Sub-National Governance and Development** (2017), pp. 167-192. Hershey, PA: IGI Global. doi:10.4018/978-1-5225-1645-3.ch008
- Deficit control. **Global Encyclopedia of Public Administration, Public Policy, and Governance** (2017), Ali Farazmand (Ed.), Springer
- The day after: newly-elected politicians and the use of accounting information. **Public Money & Management** (2016), 36(7): 499-506
- Deficit control and fiscal austerity in the EU: time to consider the local impact (with Anna Francesca Pattaro). **International Journal of Public Sector Performance Management** (2016), 2(4): 348-369
- Italian municipalities and the fiscal crisis: Four strategies for muddling through (with Carmela Barbera and Ileana Steccolini). **Financial Accountability & Management** (2016), 32(3): 335–61, 2016
- Public services management and co-production in multi-level governance settings (with Mariafrancesca Sicilia, Alessandro Sancino, Martino Andreani and Renato Ruffini). **International Review of Administrative Sciences** (2016), 82(1): 8–27
- French: La gestion de services publics et la coproduction dans les structures de gouvernance à niveaux multiples (with Mariafrancesca Sicilia, Alessandro Sancino, Martino Andreani and Renato Ruffini). **Revue Internationale des Sciences Administratives** (2016), 82(1): 11-32, DOI: 10.391/risa.821.0011, 2016
- “Resilienti” o “diversamente resilienti”? Le strategie finanziarie dei comuni in risposta agli shock esterni (with Carmela Barbera and Ileana Steccolini). **Economia & Management** (2016), 5-6: 141-159, 2016
- L'azienda e il suo funzionamento (with Alberto Nobolo), in **Economia aziendale**, A. Nobolo (Ed.), (pp. 2-26), 2016, Pearson
- La gestione delle aziende di produzione, (with Alberto Nobolo and Maria Cleofe Giorgino), in **Economia aziendale** (2016), A. Nobolo (Ed.), (pp. 297-326), Pearson
- Il sistema di programmazione e controllo, in **Economia aziendale** (2016), A. Nobolo (Ed.), (pp. 188-254). Pearson, 2016
- An anatomy of governance failures in municipal bankruptcy, (with Anna De Toni and Cinzia Vallone), in L. Gnan, A. Hinna, F. Monteduro (Eds.) **Contingency, Behavioural and Evolutionary Perspectives on Public and Nonprofit Governance** (2015) (Studies in Public and Non-Profit Governance, Volume 4), Emerald Group Publishing Limited, DOI: 10.1108/S2051-663020150000004007
- Shared responsibility for the common good: Measuring public value across institutional boundaries, in **Public Value and Public Administration** (2014), J. Bryson, L. Bloomberg, B. Crosby (Eds.), Georgetown

University Press

- Motivazioni, condizioni organizzative e competenze manageriali per la co-produzione dei servizi pubblici: un caso di studio [Motivations, organisational conditions and managerial competencies for the co-production of public services: a case study] (in Italian), (with Mariafrancesca Sicilia, Alessandro Sancino, Martino Andreani and Renato Ruffini), ***Azienda Pubblica*** (2015), 2: 157-173
- Measuring public value in bureaucratic settings: Opportunities and Constraints. In J. Guthrie, G. Marcon, S. Russo, F. Farneti (Editors), ***Public Value Management, Measurement and Reporting*** (2014), Vol. 3, Studies in Public and Non Profit Governance Book Series, DOI: [10.1108/S2051-66302014000003013](https://doi.org/10.1108/S2051-66302014000003013), UK: Emerald Group Publishing Ltd
- Bilanci e controlli oltre l'austerità (2014) [Public budgets and controls beyond austerity] (in Italian) (with Carmela Barbera and Ileana Steccolini), In ***La P.A. che vogliamo: Proposte per un cambiamento possibile*** (2014), Milano: Egea
- Focus: Bilancio e controlli oltre l'austerità [*Focus: public budgets and controls beyond austerity*] (in Italian) (with Carmela Barbera, Ileana Steccolini, and Mariafrancesca Sicilia), in ***Economia & Management*** (2014), 4
- Forum "Il futuro degli equilibri di bilancio nella Pubblica Amministrazione. Visioni a confronto" (2014) [Forum: Challenges for balanced budgets in public administration] (in Italian), (with Carmela Barbera and Ileana Steccolini), ***Economia & Management***, 5
- Financial management and governance across levels of government (2013). In Maggi D., Vendramini E. (Eds), ***Financial Management and Budgeting in the Public Sector. Theories and Practice*** (2013) UK, McGraw-Hill
- From Accounting to "Economia Aziendale": Innovation in the Thought of Gino Zappa (Italy, 1879-1960)** (2013) (with Alberto Nobolo and Francesca Magli), Milano: RIREA
- Il patto di stabilità territoriale: un'analisi comparata delle esperienze regionali [Multi-level Budgetary coordination: a comparative analysis in Italian Regions] (in Italian), (with Anna Francesca Pattaro), in ***Azienda Pubblica*** (2013), 1, Rimini: Maggioli
- Il processo di unificazione del Regno d'Italia e l'armonizzazione dei preesistenti sistemi contabili [The unification of Italy and its accounting harmonization] (in Italian) (with Alberto Nobolo and Francesca Magli), in ***Contabilità e Cultura aziendale*** (2013), 1
- Il patto di stabilità negli enti locali: profili contabili e implicazioni per l'attività di controllo [*Fiscal rules in Italian Local Government: Accounting and control issues*] (in Italian) in ***Il controllo nelle società e negli enti*** (2012), VI, Giuffrè Editore
- L'armonizzazione dell'informativa di bilancio delle amministrazioni locali nel processo di costruzione dello Stato unitario [*Italian unification and accounting harmonization in Local Government*] (in Italian) (with Alberto Nobolo and Francesca Magli), ***Rivista Italiana di Ragioneria ed Economia Aziendale (RIREA)*** (2012), Rome
- Il finanziamento a costi "standard" come opportunità di responsabilizzazione economica delle Amministrazioni pubbliche [Standard cost-based financing in Public Administration] (in Italian), in ***Rivista giuridica del Mezzogiorno*** (2012), 1-2 (marzo-giugno)

- Misurazione, valutazione e trasparenza della performance [Performance measurement, evaluation and transparency] (in Italian), (with Andrea Francesconi and Marta Barbieri), in Carinci, F. & Mainardi S. (Editors), **La Terza Riforma del Lavoro Pubblico** (2011). Milano: Ipsoa
- Un modello di riferimento per la revisione del patto di stabilità interno [Re-designing the Italian Domestic Stability Pact] (in Italian), in F. Pezzani, F. Amatucci, V. Vecchi, (Editors) **Le scelte di finanziamento degli enti locali** (2009) Milan: Egea-Bocconi University Press
- Il patto di stabilità interno: confronto tra equilibri di bilancio e dinamiche reali [The Domestic Stability Pact: Accounting rules and management] (in Italian), in F. Pezzani (Editor) **Il Patto di Lucidità. Come avvicinare istituzioni e paese reale** (2008), Milan: Bocconi University Press
- Trasparenza e accountability nelle amministrazioni pubbliche [Transparency and accountability of public sector organisations] (in Italian), in E. Borgonovi, F. Rusconi (Editors), **La responsabilità sociale delle istituzioni di pubblico interesse** (2008) [The Social Responsibility of Public Institutions] Milan: F. Angeli
- La misurazione delle performance per migliorare la programmazione operativa e l'erogazione dei servizi [Measuring performance for better service management] (in Italian) (with Luca Bisio and Filippo Giordano), **Misurare per decidere** (2006) The Italian Government Office, Rubbettino Editore
- Profili economico-aziendali del controllo strategico nelle regioni [Strategic control in Regional governments] (in Italian), in F. Pezzani (Editor), **Logiche e strumenti di accountability nelle amministrazioni pubbliche** (2005), Milan: Egea
- Responsabilizzare gli stakeholder: nuove frontiere per la misurazione del valore pubblico [Making stakeholders accountable for Public Value] (in Italian), in F. Panozzo (Editor), **Pubblica Amministrazione e competitività territoriale** (2005), Milan: Franco Angeli
- Trasparenza verso i cittadini nell'informativa di bilancio dell'ente locale [Transparency in Citizen Reporting] (in Italian), (with Daniela Preite), **Azienda Pubblica** (2005), 4
- Alla ricerca del cittadino perduto: il bilancio partecipato degli enti locali [Looking for the lost citizen: Involving citizens in local government budgeting] (in Italian), **Economia & Management** (2004), 2
- Prospettive del bilancio sociale negli enti locali [Social reporting in Local Government: State of the art and trends] (in Italian), **Azienda Pubblica** (2002), 6, Rimini
- Un modello di riferimento per la progettazione dei meccanismi di accountability delle aziende pubbliche [The design of accountability systems in Public Administration] (in Italian), in *L'Accountability delle Amministrazioni Pubbliche*, Pezzani F. (Editor), Milano: Egea, 2003
- Trasparenza, responsabilità e reporting: le prospettive per i governi centrali e locali [Transparency, reporting and accountability: New perspectives for central and local governments] (in Italian), **Economia & Management** (2002), 1
- Accountability e comunicazione del valore negli enti locali [Communicating Public Value] (in Italian), **Economia & Management** (2001), 2
- L'informativa esterna sui risultati negli enti locali: contributi teorici ed evidenze empiriche in alcuni Paesi [Reporting performance in local governments: A comparative analysis] (in Italian) in F. Pezzani, E. Caperchione (Editors) **Responsabilità e trasparenza nella gestione dell'ente locale** (2000), Milano: Egea
- Ruolo dell'ente locale e accountability: l'impatto sui sistemi di misurazione e controllo dei risultati [Local government accountability and performance] (in Italian), **Azienda Pubblica** (2000), 6

La performance evaluation nelle amministrazioni pubbliche: Contributi teorici ed evidenze empiriche [Performance evaluation: A comparative analysis] (in Italian), in ***Il controllo della spesa pubblica: aspetti istituzionali, di politica economica e di sistemi contabili*** (1996), E. Borgonovi (Editor), Milano: Egea

Lo sfasamento temporale tra competenza economica e competenza giuridico-finanziaria [Basis of Government Accounting] (in Italian) (with Elena Zuffada), in ***Il Regolamento di contabilità nell'ente locale*** (1996), E. Caperchione (Editor), Rimini: Maggioli

Come cambiare ruolo e strategie delle Aziende di Promozione Turistica [Improving the performance of public sector organisations in the tourism sector] (in Italian). ***Politica del Turismo*** (1992)

FELLOWSHIP AND GRANTS

H2020-INFRADEV-2019 – 1 – Connecting Russian and European Measures for Large-scale Research Infrastructures (CREMLINplus) – Grant Agreement no. 871072 (Work Package Leader), University of Milano-Bicocca (2020-2024)

H2020-INFRADEV-2019-2 – Preparing open access in the European research area through scholarly communication (OPERAS-P) – Grant Agreement. No. 871069 (Task Leader), University of Milano-Bicocca (2019-2021)

H2020-INFRADEV-2014-2 - Research Infrastructure Training (RItrain) - Grant Agreement no. 654156 (Work Package Leader), University of Milano-Bicocca (2015-2019)

“Fondo per il finanziamento delle attività base di ricerca”, Research grant from the Italian Ministry of Higher Education (2017)

“Research Development Fund Grants”, LIVEOPEN research project, University of Milano-Bicocca (2014)

“Research Development Fund Grants”, Small internally-funded projects, University of Milano-Bicocca (2010-19)

Research Grant “Performance measurement in public sector organizations”, Scuola Superiore della Pubblica Amministrazione (the Italian National School of Government), Rome (2008)

Research Fellowship, Università Bocconi, Milan (1998-2006)

Scholarship from Istituto Javotte Bocconi, Milan (1994-1998)

Research Grant “Reporting and Accountability of Regional Governments”, Formez, Rome, (2005)

Bocconi Graduate Award, Bocconi University (1992)

Centro Studi Finanziari ‘Tommaso Pesce’ Prize for the best dissertation in Milan’s Universities Faculty of Economics (1992)

TEMPORARY APPOINTMENTS

International Budget Partnership-Open Budget Initiative, Center on Budget and Policy Priorities, Washington (2010-2014-2017-2019)

TEACHING EXPERIENCE

PhD

- Assetti istituzionali ed economicità dell'azienda pubblica (Università Politecnica delle Marche - 2017)
- Assetti istituzionali e meccanismi di controllo della spesa pubblica (University of Cagliari - 2017)
- Financial management and strategies in local government (University of Cagliari, 2018)

Post-Graduate

- Financial Management, Executive Masters in Management of Research Infrastructures, University of Milano-Bicocca (2017)
- Management Control, Executive Master in Management delle Amministrazioni Pubbliche (EMMAP), Bocconi University (2012-2018)
- Management Control in Government, Master in 'Management ed Innovazione delle Pubbliche Amministrazioni', Università Cattolica del Sacro Cuore (2011)
- Management of Public Transportation, Scuola Interuniversitaria di Specializzazione per l'Insegnamento Secondario (SILSIS), University of Milano-Bicocca (2008)
- Management Control, Master in 'Management e Governance del Territorio', Università del Salento (2008-2010)
- Public Budgeting, Master in 'Diritto e Management delle Amministrazioni Pubbliche', Università degli Studi di Trento (2010-12)
- Management Control Systems, Master in Management Pubblico (MMP) (1999-2004), Bocconi University
- Management Control Systems, Corso di Perfezionamento per Dirigere l'Ente Locale (COPERFEL), Bocconi University (1998-2006)
- Planning and Control, Executive Master in 'Management degli Enti Locali (EMMEL)', Bocconi University-Scuola di Direzione Aziendale (2000-2006)
- Management Control, Executive Master in Management dell'Ente Regione (EMMER), Bocconi University, 2004-2008)

Graduate

- Management of Public Transport Enterprises – Graduate Program in Business Administration (University of Milano-Bicocca - 2007-08)
- Management Control in Public Administration (Bocconi University - 2001-2005)

Undergraduate

- Financial Accounting - Undergraduate Program in Banking, Insurance and Financial Institutions (University of Milano-Bicocca – 2017-present)
- Organizational design and management – Course: Organization & Control, Undergraduate Program in Business Administration (University of Milano-Bicocca - 2017)
- Business Administration and Management – Undergraduate Program in Banking, Insurance and Financial Institutions (University of Milano-Bicocca -2009-present)
- Business Administration and Management – Undergraduate Program in Business Administration, University of Milano-Bicocca, 2006-2009
- Business Administration and Management, Public Management – University of Modena and Reggio Emilia (2001-2004)

Public Management – Bocconi University (2001-2002)

MEMBERSHIP

International Research Society for Public Management (IRSPM)

Comparative International Governmental Accounting Research Network (CIGAR)

International Public Management Network (IPMN)

Italian Accounting History Association (SISR)

Italian Society of Accounting and Business Administration Professors (SIDREA)

SERVICE

University Service

Programme Co-ordinator, Executive Master in Management of Research Infrastructure, University of Milano-Bicocca

Editorial Activity

Scientific Committee, *Azienda Pubblica* (2018-present)

Editorial Board, *Public Sector Financial Management Book Series*, Palgrave Macmillan (2017-present)

Editorial Board, *Osservatorio sul Cambiamento delle Amministrazioni Pubbliche* (OCAP) [Center for Public Administration Innovation], SDA Bocconi School of Management (2013-2018)

Editorial Board, *Azienda Pubblica* (2004-2011)

Editorial Board, *Economia & Management* (2006-2009)

Ad hoc Reviewer

Journal of Management Studies, Accounting, Auditing & Accountability Journal, Public Management Review, Journal of Public Budgeting, Accounting and Financial Management, Public Administration, Financial Accountability & Management, International Journal of Public Sector Management, International Review of Administrative Sciences, Public Policy and Administration, Accounting Forum, Public Money & Management, Management Control, Azienda Pubblica, Economia & Management.

Book Reviewer

Routledge, Palgrave, Giappichelli, RIREA Summa Economica (Italian Book Series)]

Grant reviewer

UK Research and Innovation, United Kingdom

Research Foundation – Flanders (FWO), Brussel

University of Rome Tor Vergata

Doctoral programs

Member of the evaluation committee, University LIUC, Castellanza (2017), University of Sannio, Benevento (2017)

Reviewer of doctoral theses, University of Cagliari (2020), University of Rome “Tor Vergata” (2019), Catholic University of Milan (2017), University of Ferrara (2016)

Professional Society Governance

Co-Chair Special Interest Group on Local Governance - International Research Society for Public Management (IRSPM) (2013-present)

Meeting Organization

Scientific Director and Workshop convenor, Strategic Leadership for pan-European Environmental Research Infrastructures, University of Milano-Bicocca, Milan (2019)

Scientific Director and Workshop convenor, Governance & Funding Model for pan-European Environmental Research Infrastructures, University of Milano-Bicocca, Zandvoort (NL) (2018)

Program committee co-chair, Local Governance Special Interest Group, IRSPM conference, Wellington (NZ) (2019)

Program committee co-chair, Local Governance Special Interest Group, IRSPM conference, Edinburgh (2018)

Program committee co-chair, Local Governance Special Interest Group, IRSPM conference, Budapest (2017)

Program committee co-chair, Local Governance Special Interest Group, IRSPM conference, Hong Kong (2016)

Program committee co-chair, Local Governance Special Interest Group, IRSPM conference, Birmingham (UK) (2015)

Organizing committee member, "School on research methods in business and accounting history", annual colloquium of the Italian Society of Accounting History (SISR), University of Milano-Bicocca, Milan (10-12 June 2015)

Program committee co-chair, Local Governance Special Interest Group, IRSPM conference, Ottawa (2014)

Workshop convenor, *Rethinking local governance to enhance public services*, 1st Seminar of the IRSPM Special Interest Group on Local Governance held at the University of Milano-Bicocca, Milan (2-3 December 2013)

Department Service

Member Research Quality Committee, Department of Business and Law (2015-present)

School of Economics and Statistics, Member of the Provost's Advisory Committee for Timetabling (2015-2016)

Quality Assurer, Undergraduate Program in Banking, Insurance and Financial Institutions (2017-2018)

Affiliate member Quality Assurance Committee, Undergraduate Program in Banking, Insurance and Financial Institutions (2013-2017)

Faculty member, PhD in Business Administration and Strategy (2006-2013)

Graduate Committee, Faculty of Economics (2006-present)

Admission Committee for M.Sc. in Business economics and Management Sciences, School of Economics (2010-13)

SERVING THE COMMUNITY

ForModena Ltd (Local Government Consortium for Vocational Education and Training), Chair, Supervisory Body (2019-present)

Municipality of Ostuni, Member, Performance Evaluation Board (2015-present)

Municipality of Mesagne, Chair, Performance Evaluation Board (2013-2017)
Municipality of Francavilla Fontana, Member, Performance Evaluation Board (2014-2020)
Municipality of Codogno, Member, Performance Evaluation Board (2016-present)
Municipality of Melfi, Member, Performance Evaluation Board (2006-2016)
Province of Piacenza, Member, Performance Evaluation Board (2010-2014)
Municipality of Verbania, Member, Hiring Committee-Chief Financial Officer Recruitment (2014)
Regional Government of Veneto, Co-ordinator, Social Reporting Initiative-Scientific Committee (2006-2010)
Municipality of Cremona, Member, Performance Evaluation Board (1999-2009)
Province of Como, Member, Performance Evaluation Board (2000-2001)

PROFESSIONAL ENGAGEMENT ACTIVITIES

Éupolis Lombardia (Institute for research, statistics and training of the Lombardy Region), Contracted research on “The design of a standard cost system for social housing agencies” (2014)

Professor of Public Management and Policy (Affiliate), SDA Bocconi School of Management (2007-present)

Design and delivery of executive education programs (open and bespoke) and sponsored researches, SDA Bocconi School of Management (1993-2006)

Board Member, SDA Bocconi School of Management (2007-2012)

Éupolis Lombardia (Institute for research, statistics and training of the Lombardy Region), Contracted research on “Policy Lab: The re-design of internal control systems of the Regional Government of Lombardy” (2010)

Italian Government Office, Rome, Research Laboratory on “Measuring Performance in the public sector” (2006)

Italian Government Office, Advisor Municipality of Gela, “Controllo di gestione best practices” (2001)

MEDIA ARTICLES

Per pagare le imprese serve un nuovo Patto, ViaSarfatti 25.it (November 16, 2012)

Patto di stabilità, troppe incertezze. Le regole? Vanno concordate, Corriere della Sera Milano (October 28, 2009)

Controlli efficaci per far crescere gli enti, Guida agli Enti Locali, Il Sole 24ore (March 30, 2002)

Dirigenti, le leve della responsabilità, Guida agli Enti Locali, Il Sole24ore (October 16, 1999)

CONFERENCE PAPERS

2020: *Localizing the SDGs: A managerial perspective (with Elisa Mori and Elena Zuffada), “Accounting for sustainable smart cities” Workshop, Nord University Business School, 15-16 September, 2020*

2019: *Is it something happening? The impact of performance metrics on academic behaviour (with Andrea Francesconi, Francesca Magli and Alberto Nobolo), XXIII IRSPM Annual Conference, “Renewing Public Management for Stewardship, Innovation and Impact”, 16-18 April 2019, Victoria University of Wellington (NZ).*

2018: *Bridging, stabilizing or transferring knowledge: how to build trust in collaborative networks (with Daniela Cristofoli and Benedetta Trivellato), Symposium on “Implementing Collaborative Governance:*

Models, experiences and challenges to foster policy coordination, and to enhance sustainable community outcomes and public value generation”, 25-26 October 2018, University of Palermo.

2017: *Public sector accounting and budgetary rules: closing the gap* (with Anna Francesca Pattaro and Eugenio Caperchione), 16th CIGAR Biennial Conference “Future avenues for public sector accounting: engaging research, practice and use”, 8-9 June, Porto.

Fiscal austerity, governance and the crisis in European countries. Is local financial management the missing link? (with Anna Francesca Pattaro), XXI IRSPM Annual Conference, The Culture and Context of Public Management, April 19-21 2017, Budapest.

2016: *Performance-based funding e sistemi di allocazione delle risorse ai dipartimenti: prime evidenze da un’analisi empirica nelle università italiane* (with Andrea Francesconi), in SIDREA Conference, “Il governo aziendale tra tradizione e innovazione”, 15-16 September, Pisa.

Performance-based funding and internal resource allocation: The case of Italian Universities (with Andrea Francesconi), in 7th Azienda Pubblica Annual Conference, 25-27 May 2016, Palermo.

Do performance measurement and incentive systems in the public sector work to improve government outcomes? (with Andrea Francesconi), in XX International Research Society for Public Management (IRSPM) Conference: “Collaborative, globalized and interdisciplinary: Moving the Public Management debate forward”, 13-15 April 2016, Hong Kong.

Understanding innovation in Local Government: Evidence from an Italian case study, in XX International Research Society for Public Management (IRSPM) Conference: “Collaborative, globalized and interdisciplinary: Moving the Public Management debate forward”, 13-15 April 2016, Hong Kong.

Accounting for municipal merger: the case of Milan (1873), (with Francesca Magli and Alberto Nobolo), XIV World Conference of Accounting Historians (WCHA), 25-27 June, 2016, University of Pescara (Italy).

2015: *Why do cities go bankrupt? Anatomy of governance failures* (with Anna De Toni and Cinzia Vallone), in XIX International Research Society for Public Management (IRSPM) Conference: “Shaping the future: transforming public management - Re-invention or revolution?”, 30 March-1, April 2015, Birmingham, UK.

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2012: *Integrating social responsibility of business, civil society and government: New perspectives on measuring public value*, Conference on "Creating Public Value in a Multi-sector, Shared-Power World", University of Minnesota, Center for Integrative Leadership, 20-22 September 2012, Minneapolis, US

The role of government accounting in the Unification of Italy (with Alberto Nobolo and Francesca Magli), 13th World Congress of Accounting Historians, Newcastle University Business School, 17-19 July 2012, Newcastle, UK, Newcastle, UK.

Contradictions in fiscal governance: Evidence from the Italian experience, XVI Annual Conference of the International Research Society for Public Management (IRSPM), "Contradictions in Public Management. Managing in Volatile Times", University of Rome Tor Vergata, 11-13 April 2012, Rome.

2011: *Good governance for government-controlled industries: an exploratory study on local public transport companies*, (with Alberto Nobolo and Francesca Magli), the Italian Academy of Management (AIDEA)

XXXIV Conference, “Aziende di servizi e servizi per le aziende. La ricerca di un percorso di sviluppo sostenibile per superare la crisi”, University of Perugia, 13-14 October, Perugia, Italy, 2011.

- 2010: *How sound is your government financial condition? The political mystification of financial statements*, ASPA-EGPA 6th Transatlantic Dialogue “Rethinking Financial Management in the Public Sector”, R. Goodwin Faculty of Economics, University of Siena, Siena, Italy, 24-26, June, 2010.
- 2005: *Discovering democratic accountability: empirical issues from a performance reporting case study*, IX International Research Symposium on Public Management, 6-8 April 2005, Bocconi University, Milan.
- 2003: *Corporate social responsibility in Public-Private Partnerships: Models of governance*, (with Claudio Nidasio), European Academy of Business in Society, 2nd Colloquium, Copenhagen, 19-20 September, 2003
- 2000: *Communicating results to citizens: Empirical issues from the Usa, New Zealand and Italian Local Government reporting systems*, International Conference on Accounting, Auditing & Management in Public Sector Reforms EIASM (European Institute for Advanced Studies in Management), Universidad de Zaragoza, Zaragoza (Spain), September 2000, 7th - 9th.
- 1996: *Does Local Government accounting reform help public managers?: Some issues from the Italian accounting experience* (with Eugenio Caperchione), Workshop EIASM “The Role of Public Sector Accounting in a era of transition”, Stockholm, 7th-8th November 1996.